



Frontier Springs Ltd.

Registered Office & Factory: KM 25/4, Kalpi Road, Rania, Kanpur, Dehat - 209 304

CIN: L17119UP1981PLC005212; **E-Mail:** c.s@frontiersprings.co.in;

Website: www.frontiersprings.co.in; **Tel No.:** +91-5111-240212, 240213

POSTAL BALLOT NOTICE

[Pursuant to Section 110 of the Companies Act, 2013 read with Rule 20 and 22 of the Companies (Management and Administration) Rules, 2014]

Dear Member(s),

NOTICE is hereby given to the members of Frontier Springs Ltd (the “**Company**”) that pursuant to the provisions of Section 110 and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) (the “**Act**”) read with Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014 (the “**Rules**”), General Circular No. 22/2020 dated June 15, 2020, General Circular No. 33/2020 dated September 28, 2020, General Circular No. 39/2020 dated December 31, 2020, General Circular No. 10/2021 dated June 23, 2021, General Circular No. 20/2021 dated December 08, 2021, General Circular No. 03/2022 dated May 05, 2022, General Circular No. 10/2022 dated December 28, 2022, General Circular No. 09/23 dated September 25, 2023, General Circular No. 09/24 dated September 19, 2024 and General Circular No. 03/2025 dated September 22, 2025 in relation to extension of the framework provided in the aforementioned circulars till further orders as issued by the Ministry of Corporate Affairs (“**MCA**”) (hereinafter collectively referred to as “**MCA Circulars**”), Regulation 44 and other applicable provisions, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, (“**Listing Regulations**”), read with applicable circulars under the Act and Listing Regulations, Secretarial Standard on General Meetings (“**SS-2**”) issued by the Institute of Company Secretaries of India, the Articles of Association of the Company and subject to other applicable laws, rules and regulations, (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), for seeking approval of the shareholders of the Company for the business set out hereunder through Postal Ballot (“**the Postal Ballot**”) by way of remote e-voting (“**e-voting**”) process.

The Statement pursuant to Section 102 of the Act and other applicable provisions of the Act read with the Rules, setting out all material facts relating to the resolution proposed in this Postal Ballot Notice and additional information as required under the Listing Regulations and circulars issued thereunder is annexed herewith for your consideration.

In compliance with Regulation 44 of the Listing Regulations and pursuant to the provisions of Sections 108 and 110 of the Act read with the rules framed thereunder and the MCA Circulars, Regulation 44 of the Listing Regulations and SS-2, the manner of voting on the proposed resolution is restricted only to e-voting i.e., by” casting votes electronically instead of submitting postal ballot forms. The postal ballot notice and instructions for e-voting are being sent only through electronic mode to those members whose email address is registered with the Company / Depository Participant(s). The details of the procedure to cast the vote forms part of the ‘Notes’ to this Notice.

In compliance with Rule 22(5) of the Companies (Management and Administration) Rules, 2014 (“**Rules**”), the Board has appointed Mr. S. K. Gupta (FCS-2589) and in his absence Ms. Divya Saxena (FCS-5639), Partners of M/s. S. K. Gupta & Co., Company Secretaries, to act as the Scrutinizer to conduct the Postal Ballot process in a fair and transparent manner. They have communicated their willingness to be appointed and will be available for the said purpose.

The Company has engaged the services of National Securities Depository Limited (“NSDL”) for facilitating e-voting. The Company has engaged the services of Alankit Assignments Ltd. (“**Registrar and Transfer Agent**” / “**RTA**”) to enable the Members to register their e-mail address. Those Members who have not yet registered their e-mail address are requested to register the same by following the procedure set out in this Postal Ballot Notice.

Members are requested to read the instructions given in the Notes to this Postal Ballot Notice so as to cast their vote electronically. The votes can be cast during the following voting period:

Commencement of e-voting:	Tuesday, 28 th July 2026 at 9:00 A.M. (IST)
End of e-voting:	Wednesday, 26 th August 2026 at 5:00 P.M. (IST)

Members are requested to carefully read the instructions given in this Postal Ballot Notice and record their assent (FOR) or dissent (AGAINST) through the e-voting process not later than 26th August 2026.

The Scrutinizer will submit his report, after the completion of scrutiny of votes, to the Chairman of the Company or any person authorised by him. The results of e-voting will be declared at the registered office of the Company on or before Friday, 28th August 2026, and will be displayed on the Company’s website at www.frontiersprings.co.in and the website of RTA at <https://www.alankit.com> and also on the website of NSDL at www.evoting.nsdl.com. The results will simultaneously be communicated to the Stock Exchange(s).

SPECIAL BUSINESS:

To appoint Shri Sushil Kumar Luthra (DIN: 08483203), as an Independent Director of the Company and in this regard to consider and, if thought fit, to pass the following resolution as a Special Resolution:

“**RESOLVED THAT** pursuant to the provisions of Sections 149, 150, 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 (‘the Act’) and the Companies (Appointment and Qualifications of Directors) Rules, 2014 (including any statutory modification or re-enactment thereof for the time being in force) and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”) as amended, read with the Articles of Association of the Company, Shri Sushil Kumar Luthra (DIN: 08483203), who was appointed as an Additional Director (Non- Executive Independent Director) of the Company with effect from 28th May, 2026, by the Board of Directors of the Company in terms of Section 161 of the Act based upon the recommendation of the Nomination and Remuneration Committee, and in respect of whom the Company has received a notice from a member proposing his candidature for the office of Director under Section 160(1) of the Act, and who has submitted a declaration that he meets the criteria of Independence as provided in Section 149(6) of the Act read with the rules framed thereunder and Regulation 16(1)(b) of the SEBI Listing Regulations and is eligible for appointment as an Independent Director, be and is hereby appointed as a Non-Executive Independent Director of the Company to hold office for a period of 5 (five) consecutive years with effect from 28th May, 2026 to 27th May, 2031 (both days inclusive), and that he shall not be liable to retire by rotation.”

“**RESOLVED FURTHER THAT** the Board of Directors of the Company be and are hereby authorised to do all acts, deeds and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution”.

Place: Kanpur
Date: July 25, 2026

By order of the Board
For Frontier Springs Limited
Sd/-
Dhruv Bhasin
Company Secretary
Membership No. FCS 10100

NOTES:

1. A Statement pursuant to the provisions of Section 102(1) and other applicable provisions of the Companies Act, 2013 read with Rules framed thereunder setting out all the material facts concerning the Special Business set out in the Postal Ballot Notice and the reasons thereof, is annexed hereto.
2. In compliance with MCA Circulars, this Postal Ballot Notice is being sent to the Members whose names appear in the Register of Members / List of Beneficial owners as received from the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and whose email addresses are registered with the Company / Depository Participant(s) [DP], as on 24th July 2026 (**“Cut-off Date”**). A person who is not a member as on the Cut-off Date should treat this Postal Ballot Notice for informational purposes only. Members who have registered their email IDs for receipt of documents in electronic form under the Green Initiative of the Ministry of Corporate Affairs (MCA) are being sent this Postal Ballot Notice by e-mail to their email IDs registered with their DP / Alankit Assignments Limited, the Registrar and Transfer Agent (RTA). In compliance with Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Listing Regulations), as amended and pursuant to the provisions of Sections 108 and 110 of the Act read with the rules framed thereunder and the MCA Circulars, the manner of voting on the proposed resolution is restricted only through e-voting i.e., by casting votes electronically instead of submitting Postal Ballot forms. Accordingly, physical copy of the Postal Ballot Notice along with Postal Ballot Form and pre-paid business reply envelope are not being sent to the Members for this Postal Ballot. The communication of the assent (FOR) or dissent (AGAINST) of the Members would only take place through the remote e-voting system.
3. The resolution, if passed by the requisite majority through Postal Ballot, will be deemed to have been passed on the last date specified for voting i.e. Wednesday, 26th August 2026. Resolution passed by the Members through Postal Ballot is deemed to have been passed as if it has been passed at a General Meeting of the Members of the Company.
4. All the relevant documents referred in this Postal Ballot Notice and the Statement are available for inspection from the date of dispatch of this Postal Ballot Notice till the last date for receipt of votes through remote e-voting, i.e. Wednesday, 26th August 2026, at the Registered Office of the Company during business hours (between 2.00 P.M. and 5.00 P.M. IST) on all working days (except Saturdays, Sundays and public holidays). Members may also request electronic inspection by emailing at c.s@frontiersprings.co.in.
5. Members who have not registered their e-mail IDs may download this Postal Ballot Notice from the website of the Company or NSDL i.e. www.frontiersprings.co.in, evoting@nsdl.com or may send request to Company Secretary at email id: c.s@frontiersprings.co.in and RTA at email id: lalitap@alankit.com. The Postal Ballot Notice is also available on the website of the Stock Exchange i.e. The BSE Limited at www.bseindia.com and website of RTA at www.alankitassignments.com.
6. Voting rights of the Members / Beneficial Owners shall be reckoned on the paid-up value of the shares of the Company registered in the names of the Members as on the ‘Cut-off Date’.
7. The remote e-voting period shall commence on Tuesday, 28th July 2026 at 9:00 A.M. (IST) and end on Wednesday, 26th August 2026 at 5:00 P.M. (IST). During this period, Members holding shares in physical or demat form as on the ‘Cut-off Date’ i.e., 24th July 2026, may cast their votes electronically. The e-voting module shall be disabled by NSDL immediately thereafter and the Members will not be allowed to cast their vote beyond the said date and time.

8. Members who have not registered their email IDs are requested to follow the process below for procuring user id and password and registration of e-mail ID for e-voting for the resolution set out in this Postal Ballot Notice:
- A. In case shares are held in physical mode, please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhaar card) by email to c.s@frontiersprings.co.in.
 - B. In case shares are held in demat mode, please provide DPID-CLID (16-digit DPID +CLID or 16-digit beneficiary ID), Name, client master or copy of consolidated account statement, PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhaar card) to c.s@frontiersprings.co.in. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained later in this Postal Ballot Notice.
 - C. Alternatively, Shareholders/Members may send a request to evoting@nsdl.com for procuring user ID and password for e-voting by providing above mentioned documents.
 - D. In terms of SEBI Circular dated December 09, 2020, on e-voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and DPs. Shareholders are required to update their mobile number and e-mail ID correctly in their demat account in order to access e-voting facility.
9. The Scrutinizer shall, after the conclusion of voting, unblock the votes cast through remote e-voting in the presence of at least two witnesses not in employment of the Company and submit his Report on or before 28th August 2026 to the Chairman of the Company or any person authorised by him who shall countersign the same. The results of e-voting will be declared at the registered office of the Company and will be displayed on the Company's website at www.frontiersprings.co.in and the website of RTA at <https://www.alankit.com> and simultaneously be communicated to the Stock Exchange(s).
10. Awareness about Online Resolution of Disputes in the Indian Securities Market through Online Dispute Resolution ('ODR') Portal:
- (i) This is to inform you that Securities and Exchange Board of India ("SEBI") vide circular no. SEBI/HO/OIAE/OIAE_IAD1/P/CIR/2023/131 dated July 31, 2023 issued guidelines for online resolution of disputes in the Indian securities market through establishment of a common ODR Portal which harnesses online conciliation and online arbitration for resolution of disputes arising between investors/clients and listed companies (including their RTA's) or specified intermediaries/ regulated entities in the securities market.
 - (ii) SEBI vide circular no. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/135 dated August 4, 2023 has further clarified that the investor shall first take up his/her/their grievance with the Market Participant (Listed Companies, specified intermediaries, regulated entities) by lodging a complaint directly with the concerned Market Participant. If the grievance is not redressed satisfactorily, the investor may, escalate the same through the SCORES Portal <https://scores.gov.in/scores/Welcome.html> in accordance with the process laid out. After exhausting the above options for resolution of the grievance, if the investor is still not satisfied with the outcome, he/she/they can initiate dispute resolution through the ODR Portal.
 - (iii) The SMART ODR Portal can be accessed at: <https://smartodr.in/login>.
11. SEBI has mandated the submission of permanent account number ("PAN"), KYC details and nomination by holders of physical securities and linking PAN with Aadhaar vide its circulars dated March 16, 2023

and November 17, 2023. Shareholders are requested to submit their PAN, KYC and nomination details to the RTA at www.alankitassignments.com. The forms for updating the same are available at www.frontiersprings.co.in.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

- (a) In terms of SEBI circular dated December 9, 2020, on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.
- (b) Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available

	under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store   Google Play 
Individual Shareholders holding securities in demat mode with CDSL	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.
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Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

(c) Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
 - c) How to retrieve your ‘initial password’?
 - (i) If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8

digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

(ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**

6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a) Click on “**Forgot User Details/Password?**”(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?**” (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to skgupta1903@gmail.com with a copy marked to evoting@nsdl.com. Institutional

shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**e-Voting**" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: 022 - 4886 7000 or send a request to (kaushal kumar) at kaushalk@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to c.s@frontiersprings.co.in
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to c.s@frontiersprings.co.in . If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. **Login method for e-Voting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

ANNEXURE TO THE NOTICE

STATEMENT PURSUANT TO SECTION 102(1) AND 110 OF THE COMPANIES ACT, 2013 READ WITH RULE 22 OF THE COMPANIES (MANAGEMENT AND ADMINISTRATION) RULES, 2014

The following Statement sets out all material facts relating to the special business proposed in the Postal Ballot Notice.

With a view to broad base the existing strength of the Board and to comply with the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”) with respect to composition of Board on account of cessation of Shri Nimesh Mukerji (DIN:07705885), Independent Director owing to his death, the Board of Directors of the Company based upon the recommendation of the Nomination and Remuneration Committee, at its meeting held 28th May, 2026, inducted Shri Sushil Kumar Luthra (DIN: 08483203) as an Additional Director (Non-Executive Independent Director) of the Company for a term of 5 (Five) consecutive years with effect from 28th May, 2026, not liable to retire by rotation, subject to the approval of the shareholders of the Company.

In terms of Regulation 17(1C) of the SEBI Listing Regulations, *a Listed Company shall ensure that approval of shareholders for appointment or re-appointment of a person on the Board of Directors or as a manager is taken at the next general meeting or within a time period of three months from the date of appointment, whichever is earlier.* Accordingly, approval of the shareholders is being sought for the appointment Shri Sushil Kumar Luthra as a Non-Executive Independent Director of the Company, not liable to retire by rotation, by the process of Postal Ballot (through e-voting).

The Company has received the notice in writing from a member under Section 160(1) of the Companies Act, 2013 proposing the candidature of Shri Sushil Kumar Luthra as an Independent Director of the Company.

Shri Sushil Kumar Luthra, aged 69 years, holds degree in Mechanical, Electrical and Metallurgical Engineering and is a Member of the Institution of Engineers (India). He is a railway professional and business leader with over 32 years of experience in Indian Railways (IRSME cadre). He has served as Chief Administrative Officer, Diesel Modernisation Works (DMW), Patiala heading a major production unit of Indian Railways. He has also served in key positions including Divisional Railway Manager, Jabalpur, Additional Divisional Railway Manager, Allahabad, Dy Railway Advisor, Embassy of India / Paris, Engine Development Directorate, RDSO, Chief Mechanical Engineer, COFMOW & NF Railway. He possesses significant experience in Consulting & Railway Project on deputation with RITES Limited. He has also served as an Advisor and Director on the Board of All Fresh Supply Management Private Limited till December 2024 and is presently associated as an Editor of Rail Business Magazine.

In compliance with the SEBI Listing Regulations and Secretarial Standards-2 on General Meetings, the brief resume of Shri Sushil Kumar Luthra is forming part of this notice.

Shri Sushil Kumar Luthra has given his consent to act as a Director and confirmed that he is not disqualified from being appointed as a Director under Section 164 of the Companies Act, 2013 and he meets the criteria of independence as provided in sub-section (6) of Section 149 of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations.

Shri Sushil Kumar Luthra meets the skills and capabilities required for the role as an Independent Director, which have been identified by the Nomination and Remuneration Committee and Board of Directors of the Company.

The Board considers that his association as an Independent Director would be of immense benefit to the Company. In the opinion of the Board, Shri Sushil Kumar Luthra fulfils the conditions specified under the Act, rules made thereunder and the SEBI Listing Regulations for his appointment as an Independent Director of the Company and is independent of the management.

A copy of the draft Letter of Appointment for Independent Director is available for inspection from the date of circulation of this Notice up to 26th August 2026 at the Registered Office of the Company during business hours on all working days (that is, except Sundays and Public Holidays). Members seeking to inspect the same can send an e-mail to c.s@frontiersprings.co.in.

The Board recommends the Special Resolution in relation to the appointment of Sushil Kumar Luthra as an Independent Director as set out in the Postal Ballot Notice for approval of the shareholders by way of special resolution.

Except Shri Sushil Kumar Luthra himself, none of the Directors and/or Key Managerial Personnel of the Company and/or their relatives are, in any way, concerned or interested, financially or otherwise, in the Special Resolution set out in the Notice.

As required under SEBI Listing Regulations and Secretarial Standards-2 on General Meetings, the relevant details in respect of director(s) seeking appointment as set out in the Notice is given hereunder:

BRIEF PROFILE OF DIRECTORS SEEKING APPOINTMENT

Name	Shri Sushil Kumar Luthra
Category/Designation of Director	Non-Executive Independent Director
Date of Birth (Age in Years)	11/05/1957 (69 Years)
Date of first appointment on the Board	28 th May, 2026
Qualification	Holds a degree in Mechanical, Electrical and Metallurgical Engineering and is a Member of the Institution of Engineers (India).
Brief Resume	Shri Sushil Kumar Luthra, aged 69 years, holds degrees in Mechanical, electrical and Metallurgical Engineering and is a Member of the Institution of Engineers (India). He has also served in key positions including Divisional Railway Manager, Jabalpur, Additional Divisional Railway Manager, Allahabad; Dy Railway Advisor, Embassy of India/Paris, Engine Development Directorate, RDSO, Chief Mechanical Engineer, COFMOW & NF Railway. He possesses significant experience in Consulting & Railway Project on deputation with RITES Limited. He has also served as an Advisor and Director on the Board of All Fresh Supply Management Private Limited till December 2024 and is presently associated as Editor of Rail Business magazine.
Experience and Expertise in specific functional area	He is a railway professional and business leader with over 32 years of experience in Indian Railways (IRSME cadre). He has served as a Chief Administrative Officer, Diesel Modernisation Works (DMW), Patiala, heading a major production unit of Indian Railways.

Terms & Conditions of appointment/ re-appointment including remuneration	As per Company's Policy on Nomination, Remuneration and Board Diversity.
Remuneration last drawn	Nil
Other Directorships	Nil
Chairman/ Member of Committee of the Board of other Companies of which he is a director	Nil
Names of the listed entities from which he has resigned in past three years	Nil
Shareholding in Frontier Springs Limited	Nil
Relationship with other Directors and KMP of the Company	Not related
No. of Board Meetings attended during the Financial Year 2026-27 (Upto the date of Notice)	1

Place: Kanpur
Date: July 25, 2026

By order of the Board
For Frontier Springs Limited
Sd/-
Dhruv Bhasin
Company Secretary
Membership No. FCS 10100

